



## Policy and Resources Committee

**Date:** THURSDAY, 16 OCTOBER 2025

**Time:** 1.45 pm

**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:**

Deputy Christopher Hayward (Chairman)	Deputy Ann Holmes
Deputy James Thomson CBE (Deputy Chair)	Shravan Joshi MBE
Tijs Broeke (Vice-Chair)	Alderman Vincent Keaveny CBE
Deputy Caroline Haines (Vice-Chair)	Florence Keelson-Anfu (Ex-Officio Member)
Munsur Ali	The Rt. Hon. The Lord Mayor Ald. Alastair King DL (Ex-Officio Member)
Shahnan Bakth (Ex-Officio Member)	Deputy Paul Martinelli
Brendan Barns (Ex-Officio Member)	Alderman Bronek Masojada
Deputy Emily Benn	Deputy Andrien Meyers
Sheriff & Deputy Keith Bottomley	Deputy Alastair Moss
Deputy Henry Colthurst (Ex-Officio Member)	Deputy Benjamin Murphy
Deputy Peter Dunphy (Ex-Officio Member)	Deputy Henry Pollard (Ex-Officio Member)
Deputy Helen Fentimen OBE JP	Alderman Sir William Russell
Steve Goodman OBE	Deputy Tom Sleigh (Ex-Officio Member)
Jason Groves	James Tumbridge
Alderman Timothy Hailes JP	Philip Woodhouse
Deputy Jaspreet Hodgson	Irem Yerdelen

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<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

**Ian Thomas CBE**  
**Town Clerk and Chief Executive**

# AGENDA

NB: Certain items presented for information have been marked \* and will be taken without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting. These for information items have been collated into a supplementary agenda pack and circulated separately.

## Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**

To consider minutes as follows:-

- a) To agree the public minutes and non-public summary of the meeting held on 18 September 2025. (Pages 7 - 16)
- b) \*To note the public minutes and non-public summary of the Member Development and Standards Sub-Committee meeting held on 8 July 2025.
- c) \*To note the draft public minutes and non-public summary of the Civic Affairs Sub-Committee meeting held on 21 July 2025
- d) \*To note the draft public minutes and non-public summary of the Resource Allocation Sub-Committee meeting held on 9 September 2025.

4. **INCOME GENERATION WORKING PARTY - TERMS OF REFERENCE REVISION**

Joint Report of the Chamberlain and the Deputy Town Clerk.

**For Decision**  
(Pages 17 - 22)

5. **BENEFITS-IN-KIND 2024/25 REPORTING AND PROPOSALS FOR FUTURE MANAGEMENT**

Joint Report of the Acting Managing Director of City Bridge Foundation and the Deputy Town Clerk.

**For Decision**  
(Pages 23 - 36)

6. **POLICY AND RESOURCES CONTINGENCY/DISCRETIONARY FUNDS**

Report of the Chamberlain.

**For Decision**  
(Pages 37 - 44)

7. **DESTINATION CITY PROGRAMME - DELIVERY UPDATE REPORT**

Report of the Deputy Town Clerk.

**For Decision**  
(Pages 45 - 78)

8. **WARD COMMUNICATIONS**

Report of the Chief Strategy Officer.

**For Decision**  
(Pages 79 - 82)

9. **2025 ELECTION ENGAGEMENT CAMPAIGN REVIEW**

Report of the Chief Strategy Officer.

**For Discussion**  
(Pages 83 - 98)

10. **\*UPDATE ON BUSINESS IMPROVEMENT DISTRICTS (BIDS)**

Report of the Deputy Town Clerk.

**For Information**

11. **\*MEMBERSHIPS AND SUBSCRIPTIONS**

Joint Report of the Executive Director of Innovation & Growth, the Chief Strategy Officer, the Remembrancer and the Executive Director, Environment.

**For Information**

12. **\*SUPPORT FOR UK-BASED FINANCIAL AND PROFESSIONAL SERVICE - INNOVATION AND GROWTH QUARTERLY REPORT**

Report of the Executive Director for Innovation and Growth.

**For Information**

13. **\*ANNUAL PROGRESS UPDATE ON YEAR 4 OF CLIMATE ACTION STRATEGY, AND UPDATE ON YEAR 5 QUARTERS 1 AND 2**

Report of the Executive Director of Innovation and Growth.

**For Information**

14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

16. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

**Part 2 - Non-Public Agenda**

17. **NON-PUBLIC MINUTES**

To consider non-public minutes of meetings as follows:-

- a) To agree the non-public minutes of the meeting held on 18 September 2025. (Pages 99 - 102)
- b) \*To note the non-public minutes of the Member Development and Standards Sub-Committee meeting held on 8 July 2025.
- c) \*To note the non-public minutes of the Civic Affairs Sub-Committee meeting held on 21 July 2025.
- d) \*To note the non-public minutes of the Resource Allocation Sub-Committee meeting held on 9 September 2025.

18. **LEADENHALL MARKET: STRATEGIC VISION AND ASSET OPTIMISATION**

Report of the City Surveyor.

**For Decision**  
(Pages 103 - 116)

19. **PERMISSION TO LET FORMER LOUGHTON GOLF COURSE, CLAYS LANE, EPPING**

Joint Report of the City Surveyor and the Executive Director, Environment.

**For Decision**  
(Pages 117 - 126)

20. **RISK APPETITE FOR CR30**

Report of the Executive Director for Innovation and Growth.

**For Decision**  
(Pages 127 - 130)

21. **\*MPO DASHBOARD**

Report of the Chamberlain.

**For Information**

22. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

23. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

**Part 3 - Confidential Agenda**

24. **MINUTES**

- a) To agree the confidential minutes of the meeting held on 18 September 2025.
- b) \*To note the draft confidential minutes of the Civic Affairs Sub-Committee meeting held on 21 July 2025.
- c) \*To note the draft confidential minutes of the Resource Allocation Sub-Committee meeting held on 9 September 2025.

25. **\*GENDER IDENTITY & THE FOR WOMEN (SCOTLAND) JUDGMENT**

Report of the Comptroller and City Solicitor.

**For Information**

26. **\*REPORT OF ACTION TAKEN**

Report of the Deputy Town Clerk.

**For Decision**